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International Management and Development Institute

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March 11, 1983

MEMORANDUM TO: IMDI ASSOCIATES
FOWLER-McCRACKEN COMMISSION MEMBERS

ATTENTION: William J. Casey

SUBJECT: May 3 Board/Council Meeting on:

"ENERGY, NATIONAL SECURITY, AND INTERNATIONAL BUSINESS"

General John W. Vessey, Jr., Chairman of the Joint Chiefs of Staff, will introduce the discussions for our May 3 Board/Council Meeting to be convened in cooperation with the National Defense University at Fort Lesley J. McNair.

You are most cordially invited to join with us. Enclosed is the preliminary agenda, an information sheet, and a response card. For our own planning purposes, we would appreciate your returning the response card at your early convenience.

With all best wishes. We look forward to seeing you on May 3.



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IMDI Board/Council Meeting

ENERGY, NATIONAL SECURITY, AND INTERNATIONAL BUSINESS

... conducted in cooperation with the National Defense University and including a special joint briefing by the National Security Council and the Department of Defense

Tuesday, May 3, 1983

National Defense University, Fort Lesley J. McNair • Theodore Roosevelt Hall • 4th and P Streets, S.W.

HOST: LT. GENERAL JOHN S. PUSTAY, USAF, President, National Defense University
CHAIRMAN: HON. CLARENCE J. BROWN, former Member, U.S. House of Representatives
THEME: HOW WELL ARE GOVERNMENT AND BUSINESS PREPARED FOR AN INTERNATIONAL ENERGY CRISIS THAT COULD THREATEN NATIONAL SECURITY?

KEYNOTE REMARKS

GENERAL JOHN W. VESSEY, Jr., Chairman, Joint Chiefs of Staff

PARTIAL ROSTER OF SPEAKERS/DISCUSSION LEADERS

DANNY J. BOGGS, Special Assistant to the President for Policy Development, The White House
JIM BOWDEN, Executive Vice President, U.S. Synthetic Fuel Corporation
HON. MELVIN A. CONANT, former Assistant Administrator, International Energy Affairs, Federal Energy Administration; President, Conant and Associates, Ltd.
DR. MAURICE C. ERNST, National Intelligence Officer, Central Intelligence Agency
DR. DONALD J. GOLDSTEIN, Principal Director, International Economics, Trade, and Security Policy, Dept. of Defense
ROBERT W. FRI, President, Energy Transition Corporation
JOHN E. GRAY, President and Chief Executive Officer, International Energy Associates Limited
ADMIRAL BOBBY R. INMAN, USN (Ret.), President, Microelectronics and Computer Technology Corporation
HON. ANDREW I. KILLGORE, President, American Educational Trust, former U.S. Ambassador to the State of Qatar
WILLIAM C. KING, Vice President, Gulf Oil Corporation
ADMIRAL GEORGE E.R. KINNEAR III, USN (Ret.), Vice President, International Operations, Grumman International Inc.
GEORGE D. LEAL, Chief Executive Officer and Executive Partner, Darnes & Moore
WILLIAM F. MARTIN, National Security Council Staff, The White House
RADM. RONALD E. NARMI, USN, Commandant, Industrial College of the Armed Forces
G. HENRY M. SCHULER, Director, Energy Programs, The Center for Strategic and International Studies

AGENDA IN BRIEF — Tuesday, May 3

- 6:30 Registration Begins
- 9:00 KEYNOTE REMARKS
- 9:30 A JOINT BRIEFING BY THE NATIONAL SECURITY COUNCIL AND THE DEPARTMENT OF DEFENSE
- 10:30 HOW CAN WE ASSURE AND SECURE OUR INTERNATIONAL ENERGY NEEDS?
 - Global "hot spots" and the security of our energy supplies
 - Changing OPEC policies and oil prices
 - "Economic warfare" and the energy dimension
- 11:30 HOW WELL IS THE U.S. GOVERNMENT PREPARED TO MEET ANOTHER ENERGY CRISIS?
 - Crisis management of energy resources: Government proposals and solutions
 - Energy research and development: Improving international cooperation and investment
 - Congressional legislation: Natural gas deregulation, energy taxes, utility regulations, and synfuels research
- 12:30 Lunch — Open Time (The Officers' Club will be open to meeting participants.)
- 2:00 WHAT IS THE CORPORATE STAKE IN ENERGY SECURITY AND WHAT ARE THE IMPLICATIONS FOR STRATEGIC BUSINESS PLANNING IN THE DECADE AHEAD?
 - Improving government-business cooperation to enhance the development of coal, nuclear power, and synthetic fuels
 - Strengthening the military-business relationship to meet critical energy security needs
- 3:00 WHAT CAN AND SHOULD BE DONE NOW TO MEET OUR ENERGY NEEDS FOR THE FUTURE?
 - Strategies for energy and economic renewal
 - Assuring stable international energy networks
 - The urgent need to develop international energy policies
- 4:00 Adjourn



International Management and Development Institute



IMDI BOARD/COUNCIL MEETING

Tuesday, May 3, 1983
National Defense University
Fort Lesley J. McNair

ENERGY, NATIONAL SECURITY, AND INTERNATIONAL BUSINESS

INFORMATION SHEET

- GROUND RULES: All IMDI sessions are "off-the-record" unless otherwise announced; i.e., those present are asked not to quote directly or attribute by name comments by speakers or audience participants.
- MESSAGE CENTER: Messages may be telephoned to the IMDI office (202-337-1022). All messages will be relayed on a regular basis to the IMDI registration desk. If you are expecting to receive messages, please advise the registration desk upon your arrival at the meeting.
- LUNCH: The Officers' Club will be open to meeting participants. Meal tickets for lunch may be purchased at the IMDI registration desk throughout the morning.
- REGISTRATION: If your plans for attending the May 3 Board/Council Meeting change after you have returned your registration card to IMDI, we would appreciate your advising Janna B. de Winter, IMDI, 2600 Virginia Avenue, N.W., Suite 905, Washington, DC 20037 or telephoning 202-337-1022.
- PARKING: Parking is available on Second and Fourth Avenues between D and E Streets. (See map provided.)
- TRANSPORTATION: It is suggested that participants either drive or take a taxi to the conference site. The L'Enfant Plaza Station is the closest metro stop -- approximately 10 blocks from the National Defense University.

NATIONAL DEFENSE UNIVERSITY

FORT LESLEY J. McNAIR

WASHINGTON, DC 20319

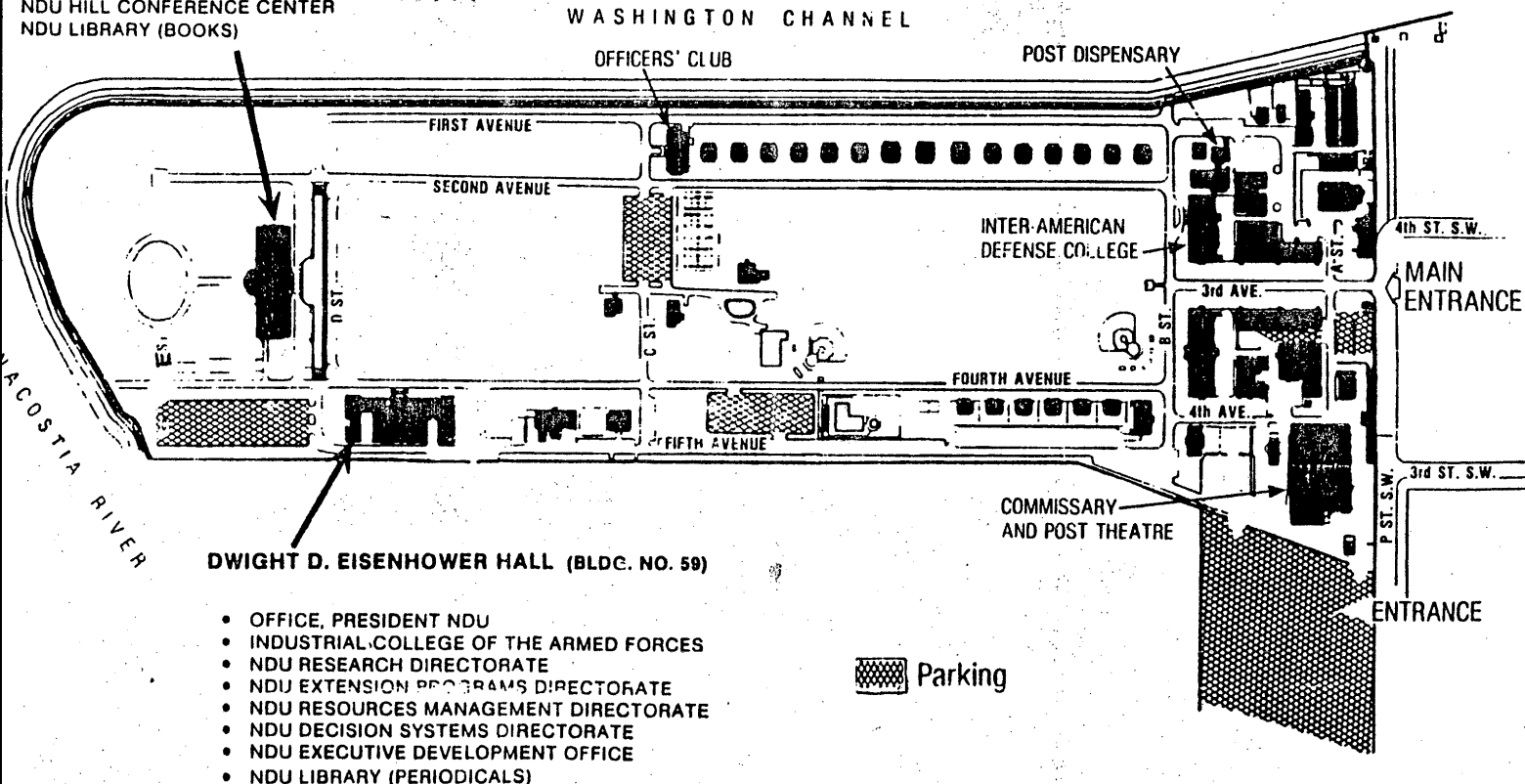
THEODORE ROOSEVELT HALL (BLDG. NO. 61)

NATIONAL WAR COLLEGE
NDU HILL CONFERENCE CENTER
NDU LIBRARY (BOOKS)

WASHINGTON CHANNEL

OFFICERS' CLUB

POST DISPENSARY



- OFFICE, PRESIDENT NDU
- INDUSTRIAL COLLEGE OF THE ARMED FORCES
- NDU RESEARCH DIRECTORATE
- NDU EXTENSION PROGRAMS DIRECTORATE
- NDU RESOURCES MANAGEMENT DIRECTORATE
- NDU DECISION SYSTEMS DIRECTORATE
- NDU EXECUTIVE DEVELOPMENT OFFICE
- NDU LIBRARY (PERIODICALS)

DIAGRAM A



IMDI BOARD/COUNCIL MEETING
Tuesday, May 3, 1983

NAME _____
TITLE _____
ORGANIZATION _____
TELEPHONE _____

ENERGY, NATIONAL SECURITY, AND INTERNATIONAL BUSINESS

National Defense University, Fort Lesley J. McNair

☐ I will participate

☐ I will be unable to participate

Your alternate is welcome if you cannot participate.

RSVP by April 25, 1983 to Janna B. de Winter, IMDI, 2600 Virginia Avenue, N.W., Suite 905, Washington, D.C. 20037.